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February 10, 2026

Consolidated Financial Results for the Nine Months Ended December 31, 2025 (Under Japanese GAAP)



Company name: MITSUBA Corporation

Listing: Tokyo Stock Exchange

Securities code: 7280

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Scheduled date to commence dividend payments: -

Preparation of supplementary material on financial results: Yes

Holding of financial results briefing: None

(Yen amounts are rounded down to millions, unless otherwise noted.)

1. Consolidated financial results for the nine months ended December 31, 2025 (from April 1, 2025 to December 31, 2025)

(1) Consolidated operating results (cumulative)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%
Nine months ended								
December 31, 2025	253,685	(1.4)	16,065	2.9	16,737	11.2	7,344	(29.9)
December 31, 2024	257,378	0.2	15,607	8.0	15,046	(4.2)	10,470	3.0

Note: Comprehensive income For the nine months ended December 31, 2025: ¥ 14,121 million [(1.5)%]
For the nine months ended December 31, 2024: ¥ 14,339 million [(28.2)%]

	Basic earnings per share	Diluted earnings per share
	Yen	Yen
Nine months ended		
December 31, 2025	147.03	133.21
December 31, 2024	225.02	194.75

(2) Consolidated financial position

	Total assets	Net assets	Equity-to-asset ratio
As of			%
December 31, 2025	Millions of yen 338,469	Millions of yen 123,499	32.7
March 31, 2025	333,534	110,886	28.7

Reference: Equity

As of December 31, 2025: ¥ 110,690 million
As of March 31, 2025: ¥ 95,698 million

2. Cash dividends

	Annual dividends per share				
	First quarter-end	Second quarter-end	Third quarter-end	Fiscal year-end	Total
Fiscal year ended March 31, 2025	Yen -	Yen 0.00	Yen -	Yen 10.00	Yen 10.00
Fiscal year ending March 31, 2026	Yen -	Yen 0.00	Yen -		
Fiscal year ending March 31, 2026 (Forecast)				25.00	25.00

Note: Revisions to the forecast of cash dividends most recently announced: Yes

* Breakdown of year-end dividends for the fiscal year ending March 2026 :

 Ordinary dividend: 20.00 yen
 Commemorative dividend: 5.00 yen

* "Dividends" above presents the status of dividends related to common stocks. Please refer to "Cash dividends of class stock," mentioned later, for the status of dividends related to class stocks (unlisted) that have different rights from common stocks that the Company issues.

* For details, please refer to "Notice on the Revision of Consolidated Earnings Forecast and Dividend Forecast for the Fiscal Year Ending March 2026 (Dividend Increase and 80th Anniversary Dividend)" announced today (February 10, 2026).

3. Consolidated financial result forecasts for the fiscal year ending March 31, 2026 (from April 1, 2025 to March 31, 2026)

(Percentages indicate year-on-year changes.)

	Net sales		Operating profit		Ordinary profit		Profit attributable to owners of parent		Basic earnings per share	
	Millions of yen	%	Millions of yen	%	Millions of yen	%	Millions of yen	%	Yen	
Full year	340,000	(2.7)	20,000	(4.4)	20,000	1.1	9,000	(24.1)	178.86	

Note: Revisions to the financial result forecast most recently announced: Yes

* For details, please refer to "Notice on the Revision of Consolidated Earnings Forecast and Dividend Forecast for the Fiscal Year Ending March 2026 (Dividend Increase and 80th Anniversary Dividend)", announced today (February 10, 2026).

* Notes

(1) Significant changes in the scope of consolidation during the period: None

 Newly included: - companies(-)
 Excluded: - companies(-)

(2) Adoption of accounting treatment specific to the preparation of quarterly consolidated financial statements: Yes

(Note) For details, please refer to "(4) Notes to Quarterly Consolidated Financial Statements in 2. Quarterly Consolidated Financial Statements and Key Notes" on page 9 of the Attachments.

(3) Changes in accounting policies, changes in accounting estimates, and restatement

- (i) Changes in accounting policies due to revisions to accounting standards and other regulations: None
- (ii) Changes in accounting policies due to other reasons: None
- (iii) Changes in accounting estimates: None
- (iv) Restatement: None

(4) Number of issued shares (common shares)

(i) Total number of issued shares at the end of the period (including treasury shares)

As of December 31, 2025	46,154,016 shares
As of March 31, 2025	45,581,809 shares

(ii) Number of treasury shares at the end of the period

As of December 31, 2025	170,311 shares
As of March 31, 2025	826,406 shares

(iii) Average number of shares outstanding during the period (cumulative from the beginning of the fiscal year)

Nine months ended December 31, 2025	45,958,232 shares
Nine months ended December 31, 2024	44,755,658 shares

(Note) Based on the resolution passed at the Board of Directors meeting held on November 13, 2024, MITSUBA Corporation (the "Company") executed a share exchange to make TATSUMI Corporation, a consolidated subsidiary of the Company, a wholly owned subsidiary effective as of April 1, 2025, and issued 572,207 new shares and allocated 579,553 treasury shares.

* Review of the Japanese-language originals of the attached consolidated quarterly financial statements by certified public accountants or an audit firm: None

* Proper use of earnings forecasts, and other special matters

Earnings forecasts and other forward-looking statements in this report are based on information currently available to the Company and certain assumptions that the Company deems reasonable. Therefore, actual results may differ materially due to a variety of factors.

Please refer to "(3) Explanation of Consolidated Financial Results Forecast and Other Forward-looking Information in 1. Overview of Operating Results for the Period under Review" on page 3 of the Attachments for cautionary notes regarding underlying assumptions for and the use of earnings forecasts.

(How to access the supplementary materials on financial results)

The Company plans to post the materials on financial results on the Company's website on February 10, 2026.

Cash dividends of class stock

The following is the breakdown of dividends per share related to class stocks that have different rights from common stocks.

	Annual dividends				
	1st quarter-end	2nd quarter-end	3rd quarter-end	Year-end	Total
Class D stock					
Fiscal year ended March 31, 2025	Yen -	Yen 0.00	Yen -	Yen 2,959,726.03	Yen 2,959,726.03
Fiscal year ending March 31, 2026	Yen -	Yen 0.00	Yen -		
Fiscal year ending March 31, 2026 (Forecast)				3,900,000.00	3,900,000.00

(Note) The number of issued Class D stocks above is 200 shares.

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1. Overview of Operating Results

(1) Overview of Operating Results for the Consolidated Cumulative Third Quarter of the Fiscal Year under Review

In the consolidated cumulative third quarter of the fiscal year under review, the global economy generally remained on a moderate recovery trend despite increased uncertainty due to intensified trade frictions arising from higher U.S. import tariffs.

In the automotive industry, where the Group operates, the U.S. tariff policies impacted global production and sales, particularly in the North American market, resulting in cost increases and supply chain disruptions. In addition, semiconductor supply concerns re-emerged. Due to tightened export controls in China, automakers in Europe and Japan faced procurement difficulties and were forced to adjust production.

Under these circumstances, the Group has entered the third year of its Medium-Term Management Plan (FY2023 - FY2027), the phase of "shifting resources toward a growth portfolio", and continue to promote its priority measures of "Responding to Mobility Evolution," "Strengthening the Operating Foundations" and "Soundness of Financial Structure" to achieve the Plan.

For the consolidated cumulative third quarter of the fiscal year under review, the Company recorded consolidated net sales of 253,685 million yen (down 1.4% year on year). This result was driven by a strong trend in the motorcycle business in Asia and South America, but was offset by a decline in sales in China.

The Company recorded consolidated operating income of 16,065 million yen (up 2.9% year on year), consolidated ordinary income of 16,737 million yen (up 11.2% year on year), and profit attributable to owners of the parent of 7,344 million yen (down 29.9% year on year). This was primarily due to impairment losses of 5,267 million yen recorded at two subsidiaries in China, despite cost savings achieved mainly in expense items.

Operating results by business segment are presented as follows.

In the Transportation Equipment-related Operations, net sales amounted to 234,878 million yen (down 2.6% year on year), as mentioned above, with segment profit of 13,506 million yen (down 2.4% year on year).

In the Information Services Operations, net sales amounted to 17,141 million yen (up 27.8% year on year) with segment profit of 1,905 million yen (up 62.5% year on year). Both were driven by firm sales in all product and service areas, supported by large-scale projects for local government system standardization, schools and energy providers, as well as strong demand for Windows 11 upgrades and customers' continued IT investment in digital transformation (DX).

In Other Operations, net sales amounted to 4,845 million yen (down 16.7% year on year) with segment profit of 639 million yen (up 11.4% year on year), mainly due to a decline in sales in the electrical works business reflecting the absence of large-scale project sales in the previous fiscal year.

(2) Overview of Financial Position for the Consolidated Cumulative Third Quarter of the Fiscal Year under Review (Assets, Liabilities, and Net Assets)

At the end of the consolidated cumulative third quarter of the fiscal year under review, total assets amounted to 338,469 million yen, up 4,934 million yen from 333,534 million yen at the end of the previous consolidated fiscal year. Current assets amounted to 219,934 million yen with an increase of 9,285 million yen, and non-current assets amounted to 118,535 million yen with a decrease of 4,351 million yen.

The increase in current assets was mainly due to an increase of 3,397 million yen in cash and deposits and an increase of 2,810 million yen in raw materials and supplies, while the decrease in non-current assets was mainly due to a decrease of 5,803 million yen in machinery, equipment and vehicles.

At the end of the consolidated cumulative third quarter under review, total liabilities amounted to 214,969 million yen, down 7,678 million yen from 222,648 million yen at the end of the previous consolidated fiscal year. Current liabilities amounted to 132,972 million yen with a decrease of 19,309 million yen, and non-current liabilities amounted to 81,997 million yen with an increase of 11,630 million yen.

The decrease in current liabilities was due to a decrease of 19,134 million yen in short-term borrowings. The increase in non-current liabilities was due to an increase of 12,100 million yen in long-term borrowings. These changes were mainly attributed to the repayment of short-term borrowings to financial institutions and the refinancing of short-term borrowings with long-term borrowings through the arrangement of syndicated loans.

At the end of the consolidated cumulative third quarter of the fiscal year under review, total net assets amounted to 123,499 million yen, up 12,613 million yen from 110,886 million yen at the end of the previous consolidated fiscal year. This was mainly due to an increase of 6,305 million yen in retained earnings and an increase of 5,744 million yen in foreign currency translation adjustment.

(Status of Cash Flows)

At the end of the consolidated cumulative third quarter of the fiscal year under review, cash and cash equivalents (hereinafter referred to as "Cash") amounted to 100,107 million yen with an increase of 2,965 million yen from the end of the previous consolidated fiscal year. The status of each cash flow is as follows.

(Cash flows from operating activities)

Cash provided by operating activities amounted to 18,205 million yen (24,107 million yen for the same period of the previous consolidated fiscal year). The main factors were profit before income taxes of 11,248 million yen, depreciation of 10,210 million yen, and an increase in inventories of 3,527 million yen.

(Cash flows from investing activities)

Cash used by investing activities amounted to 7,115 million yen (3,283 million yen for the same period of the previous consolidated fiscal year). The main factor was payments of 7,963 million yen for the purchase of property, plant and equipment, which were offset by proceeds of 557 million yen from the sale of investment securities.

(Cash flows from financing activities)

Cash used by financing activities amounted to 10,852 million yen (24,475 million yen for the same period of the previous consolidated fiscal year). This was mainly due to 7,557 million yen in repayment of short-term and long-term borrowings, and 1,566 million yen in dividend paid (including dividends to non-controlling interests).

(3) Explanation of Consolidated Financial Results Forecast and Other Forward-looking Information

Regarding the consolidated earnings for the fiscal year ending March 31, 2026, the Company has revised its consolidated earnings forecast announced on August 5, 2025, reflecting strong performance in the motorcycle in Asia and South America and information services businesses despite a decline in sales in China.

For details, please refer to "Notice on the Revision of Consolidated Earnings Forecast and Dividend Forecast for the Fiscal Year Ending March 2026 (Dividend Increase and 80th Anniversary Dividend)", announced today (February 10, 2026).

Please note that the earnings forecast is based on information available at the current time. Actual numbers may differ from the forecast ones in the future depending on various factors.

2. Quarterly Consolidated Financial Statements and Key Notes

(1) Quarterly Consolidated Balance Sheet

(Millions of yen)

	As of March 31, 2025	As of December 31, 2025
Assets		
Current assets		
Cash and deposits	97,912	101,310
Notes and accounts receivable - trade, and contract assets	47,037	47,215
Electronically recorded monetary claims - operating	1,503	1,358
Merchandise and finished goods	9,681	10,861
Work in process	4,641	6,462
Raw materials and supplies	36,229	39,040
Other	13,767	13,721
Allowance for doubtful accounts	(125)	(35)
Total current assets	210,648	219,934
Non-current assets		
Property, plant and equipment		
Buildings and structures	86,298	83,779
Accumulated depreciation	(54,649)	(54,981)
Buildings and structures, net	31,648	28,797
Machinery, equipment and vehicles	180,437	171,677
Accumulated depreciation	(150,985)	(148,030)
Machinery, equipment and vehicles, net	29,451	23,647
Tools, furniture and fixtures	56,795	55,097
Accumulated depreciation	(52,055)	(50,737)
Tools, furniture and fixtures, net	4,740	4,359
Land	7,477	7,565
Leased assets	8,382	8,625
Accumulated depreciation	(4,185)	(4,814)
Leased assets, net	4,196	3,811
Construction in progress	6,365	10,027
Total property, plant and equipment	83,881	78,208
Intangible assets		
Software	722	735
Software in progress	74	31
Other	2,317	1,561
Total intangible assets	3,114	2,328
Investments and other assets		
Investment securities	16,201	17,765
Long-term loans receivable	2,529	2,547
Deferred tax assets	1,324	1,414
Long-term prepaid expenses	1,039	1,001
Retirement benefit asset	13,779	14,241
Other	1,016	1,028
Allowance for doubtful accounts	(0)	(0)
Total investments and other assets	35,890	37,998
Total non-current assets	122,886	118,535
Total assets	333,534	338,469

(Millions of yen)

	As of March 31, 2025	As of December 31, 2025
Liabilities		
Current liabilities		
Notes and accounts payable - trade	20,634	20,543
Electronically recorded obligations - operating	3,064	3,093
Short-term borrowings	98,668	79,533
Current portion of bonds payable	-	1,000
Accounts payable - other, and accrued expenses	13,862	13,928
Income taxes payable	2,309	2,404
Provision for bonuses	4,834	2,452
Provision for bonuses for directors (and other officers)	26	20
Provision for product warranties	1,240	1,960
Provision for business restructuring	538	681
Other provisions	217	67
Other	6,885	7,287
Total current liabilities	152,281	132,972
Non-current liabilities		
Bonds payable	1,000	-
Long-term borrowings	51,882	63,982
Deferred tax liabilities	6,916	8,219
Retirement benefit liability	3,501	3,681
Other	7,066	6,113
Total non-current liabilities	70,366	81,997
Total liabilities	222,648	214,969
Net assets		
Shareholders' equity		
Share capital	5,000	5,000
Capital surplus	14,129	15,003
Retained earnings	56,237	62,542
Treasury shares	(604)	(124)
Total shareholders' equity	74,762	82,421
Accumulated other comprehensive income		
Valuation difference on available-for-sale securities	2,452	3,605
Foreign currency translation adjustment	20,243	25,988
Remeasurements of defined benefit plans	(1,760)	(1,324)
Total accumulated other comprehensive income	20,935	28,268
Non-controlling interests	15,188	12,809
Total net assets	110,886	123,499
Total liabilities and net assets	333,534	338,469

(2) Quarterly Consolidated Statements of Income and Comprehensive Income

Quarterly Consolidated Statement of Income

For the Nine-Month Period

(Millions of yen)

	For the nine months ended December 31, 2024	For the nine months ended December 31, 2025
Net sales	257,378	253,685
Cost of sales	217,159	213,213
Gross profit	40,219	40,471
Selling, general and administrative expenses	24,611	24,406
Operating profit	15,607	16,065
Non-operating income		
Interest income	1,463	1,403
Dividend income	547	515
Share of profit of entities accounted for using equity method	380	529
Foreign exchange gains	-	372
Other	1,135	1,134
Total non-operating income	3,526	3,956
Non-operating expenses		
Interest expenses	1,759	2,048
Share issuance costs	215	-
Foreign exchange losses	712	-
Commission expenses	574	384
Other	825	851
Total non-operating expenses	4,087	3,284
Ordinary profit	15,046	16,737
Extraordinary income		
Gain on sale of non-current assets	108	110
Gain on sale of investment securities	5	376
Gain on sale of shares of subsidiaries	419	-
Recoveries of written off receivables	230	-
Reversal of provision for settlements and other payments	300	-
Other	64	47
Total extraordinary income	1,129	534
Extraordinary losses		
Impairment losses	641	5,290
Loss on retirement of non-current assets	175	131
Business restructuring expenses	313	94
Provision for business restructuring	216	369
Other	212	136
Total extraordinary losses	1,560	6,023
Profit before income taxes	14,615	11,248
Income taxes	2,774	4,907
Profit	11,841	6,341
Profit (loss) attributable to non-controlling interests	1,370	(1,003)
Profit attributable to owners of parent	10,470	7,344

Quarterly Consolidated Statement of Comprehensive Income
For the Nine-Month Period

(Millions of yen)

	For the nine months ended December 31, 2024	For the nine months ended December 31, 2025
Profit	11,841	6,341
Other comprehensive income		
Valuation difference on available-for-sale securities	(1,359)	1,193
Foreign currency translation adjustment	3,516	6,196
Remeasurements of defined benefit plans, net of tax	155	447
Share of other comprehensive income of entities accounted for using equity method	185	(57)
Total other comprehensive income	2,498	7,779
Comprehensive income	14,339	14,121
Comprehensive income attributable to		
Comprehensive income attributable to owners of parent	12,566	14,678
Comprehensive income attributable to non-controlling interests	1,773	(556)

(3) Quarterly Consolidated Statement of Cash Flows

(Millions of yen)

	For the nine months ended December 31, 2024	For the nine months ended December 31, 2025
Cash flows from operating activities		
Profit before income taxes	14,615	11,248
Depreciation	11,831	10,210
Interest and dividend income	(2,011)	(1,919)
Interest expenses	1,759	2,048
Share of loss (profit) of entities accounted for using equity method	(380)	(529)
Loss (gain) on sale of property, plant and equipment	(23)	(103)
Decrease (increase) in trade receivables	3,145	2,316
Decrease (increase) in inventories	(3,097)	(3,527)
Increase (decrease) in trade payables	205	(1,981)
Other, net	2,532	4,566
Subtotal	28,577	22,327
Interest and dividends received	2,133	2,058
Interest paid	(1,592)	(1,714)
Income taxes paid	(5,011)	(4,466)
Net cash provided by (used in) operating activities	24,107	18,205
Cash flows from investing activities		
Purchase of property, plant and equipment	(5,146)	(7,963)
Proceeds from sale of property, plant and equipment	662	431
Purchase of investment securities	(18)	(18)
Proceeds from sale of investment securities	12	557
Loan advances	(1,057)	(916)
Proceeds from collection of loans receivable	1,162	948
Proceeds from sale of shares of subsidiaries resulting in change in scope of consolidation	1,168	203
Other, net	(66)	(356)
Net cash provided by (used in) investing activities	(3,283)	(7,115)
Cash flows from financing activities		
Net increase (decrease) in short-term borrowings	(20,266)	47
Proceeds from long-term borrowings	32,102	23,638
Repayments of long-term borrowings	(22,401)	(31,243)
Redemption of bonds	(15)	-
Proceeds from issuance of shares	9,784	-
Purchase of treasury shares	(20,096)	(0)
Dividends paid	(868)	(1,039)
Dividends paid to non-controlling interests	(2,009)	(526)
Proceeds from sale and leaseback transactions	1,173	62
Other, net	(1,879)	(1,790)
Net cash provided by (used in) financing activities	(24,475)	(10,852)
Effect of exchange rate change on cash and cash equivalents	1,441	2,728
Net increase (decrease) in cash and cash equivalents	(2,208)	2,965
Cash and cash equivalents at beginning of period	101,490	97,142
Cash and cash equivalents at end of period	99,282	100,107

(4) Notes to Quarterly Consolidated Financial Statements

(Notes to assumptions for going concerns)

There are no applicable matters.

(Notes to significant changes in shareholders' equity)

Based on the resolution passed at the Board of Directors meeting held on November 13, 2024, the Company executed a share exchange to make TATSUMI Corporation, a consolidated subsidiary of the Company, a wholly owned subsidiary effective as of April 1, 2025, and issued 572,207 new shares and allocated 579,553 treasury shares. As a result, capital surplus increased by 868 million yen, and treasury shares decreased by 423 million yen.

(Accounting methods adopted particularly for the preparation of quarterly consolidated financial statements)

(Calculation of income tax expenses)

The Company calculates income tax expenses by reasonably estimating the effective tax rate expected to be imposed on pretax profit for the consolidated fiscal year that includes the third quarter under review (after tax effect accounting) and then multiplying profit before income taxes by the effective tax rate thus estimated.

(Segment information, etc.)

[Segment information]

I. For the nine months ended December 31, 2024 (April 1, 2024 - December 31, 2024)

1. Information on net sales and profit (loss) by reportable segment

(Millions of yen)

	Reportable segment			Total	Adjustments (Note 1)	Amount reported on quarterly consolidated statements of income (Note 2)
	Transportation Equipment-Related Operations	Information Service Operations	Other Operations			
Net sales						
Sales to outside customers	240,772	11,794	4,811	257,378	—	257,378
Inter-segment sales or transfers	379	1,620	1,004	3,004	(3,004)	—
Total	241,152	13,415	5,815	260,383	(3,004)	257,378
Segment profit	13,844	1,172	574	15,591	15	15,607

Notes:

1. The 15 million yen adjustment in segment profit is an amount in elimination of inter-segment transactions.
2. Segment profit is adjusted to be consistent with operating profit in the quarterly consolidated statements of income.

II. For the nine months ended December 31, 2025 (April 1, 2025 - December 31, 2025)

1. Information on net sales and profit (loss) by reportable segment

(Millions of yen)

	Reportable segment			Total	Adjustments (Note 1)	Amount reported on quarterly consolidated statements of income (Note 2)
	Transportation Equipment-Related Operations	Information Service Operations	Other Operations			
Net sales						
Sales to outside customers	234,510	15,273	3,901	253,685	—	253,685
Inter-segment sales or transfers	367	1,868	944	3,180	(3,180)	—
Total	234,878	17,141	4,845	256,865	(3,180)	253,685
Segment profit	13,506	1,905	639	16,052	13	16,065

Notes:

1. The 13 million yen adjustment in segment profit is an amount in elimination of inter-segment transactions.
2. Segment profit is adjusted to be consistent with operating profit in the quarterly consolidated statements of income.

2. Information on impairment losses on non-current assets, and goodwill by reportable segment

(Significant impairment losses on non-current assets)

In the "Transportation Equipment-related Operations" segment, the Company recorded impairment losses on non-current assets. The amount of the impairment losses amounted to 5,290 million yen for the consolidated cumulative third quarter of the fiscal year under review.

(Matters related to revenue recognition)
Information on disaggregation of revenue from contracts with customers

For the nine months ended December 31, 2024 (April 1, 2024 - December 31, 2024)

(Millions of yen)

	Reportable segment			Total
	Transportation Equipment-Related Operations	Information Service Operations	Other Operations	
Japan	64,468	11,794	4,811	81,074
The Americas	65,713	—	—	65,713
Europe	17,361	—	—	17,361
Asia	65,954	—	—	65,954
China	27,274	—	—	27,274
Revenue from contracts with customers	240,772	11,794	4,811	257,378
Other revenue	—	—	—	—
Sales to outside customers	240,772	11,794	4,811	257,378

For the nine months ended December 31, 2025 (April 1, 2025 - December 31, 2025)

(Millions of yen)

	Reportable segment			Total
	Transportation Equipment-Related Operations	Information Service Operations	Other Operations	
Japan	64,581	15,273	3,901	83,756
The Americas	65,948	—	—	65,948
Europe	17,755	—	—	17,755
Asia	63,551	—	—	63,551
China	22,674	—	—	22,674
Revenue from contracts with customers	234,510	15,273	3,901	253,685
Other revenue	—	—	—	—
Sales to outside customers	234,510	15,273	3,901	253,685