



MITSUBA Corporation
Briefing on Results
for 3Q FY Mar 2026
(Securities code: 7280)

Tuesday, February 10, 2026

Results for 3Q FY03/2026 (Summary)

[Key Points of Third Quarter Results]

- The motorcycle business in Asia and South America performed well, but sales in China continued to decline, resulting in a decrease in sales.
- While efforts to reduce expenses and other costs yielded effects, there was a sizeable decrease in production volume at major customers in China. The resulting posting of impairment losses caused profit to decline.
- The impact of U.S. tariffs was approximately 2.2 billion yen.

■ Production volume of major customers

Automobile: Down 8.8% year on year

- Japanese automakers' production volume fell 5.4% in Japan and 18.2% in China.

Motorcycle: Up 7.2% year on year

- While Vietnam saw a decline of 3.3% due to the impact of entry restrictions in Hanoi, there were increases of 15.9% in Brazil, 2.3% in India, and 2.2% in Indonesia.

■ Other

- The equity ratio surpassed the Medium-Term Management Plan target of 30%.
- The net debt-to-equity ratio saw an annual improvement of 0.2pts.

(Unit: JPY B)

| Consolidated | 3Q FY03/2025 | 3Q FY03/2026 | Change |
|------------------|-----------------|-----------------|--------|
| Net sales | 257.3 | 253.6 | -3.6 |
| Operating income | 15.6 | 16.0 | 0.4 |
| Ordinary income | 15.0 | 16.7 | 1.6 |
| Profit | 10.4 | 7.3 | -3.1 |

| Consolidated | Mar 31, 2025 | Dec 31, 2025 | Change |
|-----------------------|-----------------|-----------------|--------|
| Cash and deposits | 97.9 | 101.3 | 3.3 |
| Inventories | 50.5 | 56.3 | 5.8 |
| Interest-bearing debt | 151.5 | 144.5 | -7.0 |
| Equity ratio | 28.7% | 32.7% | +4.0pt |
| Net D/E ratio | 0.6 | 0.4 | -0.2 |

| Consolidated | 3Q FY03/2025 | 3Q FY03/2026 | Change |
|------------------------------|-----------------|-----------------|--------|
| CF from operating activities | 24.1 | 18.2 | -5.9 |
| Working capital | 0.2 | (3.1) | -3.4 |
| CF from investing activities | (3.2) | (7.1) | -3.8 |
| Capital expenditures | (5.1) | (8.0) | -2.8 |
| Free cash flow | 20.8 | 11.0 | -9.7 |

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- I. Results for 3Q FY03/2026**
 - II. Revision of Forecast for FY03/2026
 - III. Revision of FY03/2026 Dividend Forecast and Distribution of Commemorative Dividend
 - IV. Topics
 - V. Installation Status of Company Products
 - VI. Appendix

I. Results for 3Q FY03/2026 (Consolidated)

(Unit: JPY B)

| | 3Q FY03/2025 | 3Q FY03/2026 | Change | Percentage change |
|-------------------|--------------|--------------|--------|-------------------|
| Net sales | 257.3 | 253.6 | -3.6 | 98.6% |
| Operating income | 15.6 | 16.0 | 0.4 | 102.9% |
| Operating margin | 6.1% | 6.3% | - | +0.3pts |
| Ordinary income | 15.0 | 16.7 | 1.6 | 111.2% |
| Profit before tax | 14.6 | 11.2 | -3.3 | 77.0% |
| Profit (*) | 10.4 | 7.3 | -3.1 | 70.1% |

(*) Profit attributable to owners of parent

(Unit: JPY B)

| Avg Exchange Rates for Apr - Dec | | | (Unit: JPY) | | |
|----------------------------------|--------------|--------------|-------------|------------------------------|------------------|
| Currency | 3Q FY03/2025 | 3Q FY03/2026 | Currency | Foreign exchange sensitivity | |
| | | | | Net sales | Operating income |
| USD | 152.63 | 148.72 | USD | 0.5 | 0.1 |
| EUR | 164.91 | 171.89 | EUR | 0.15 | 0.05 |
| CNY | 21.16 | 20.77 | CNY | 3.3 | 1.1 |

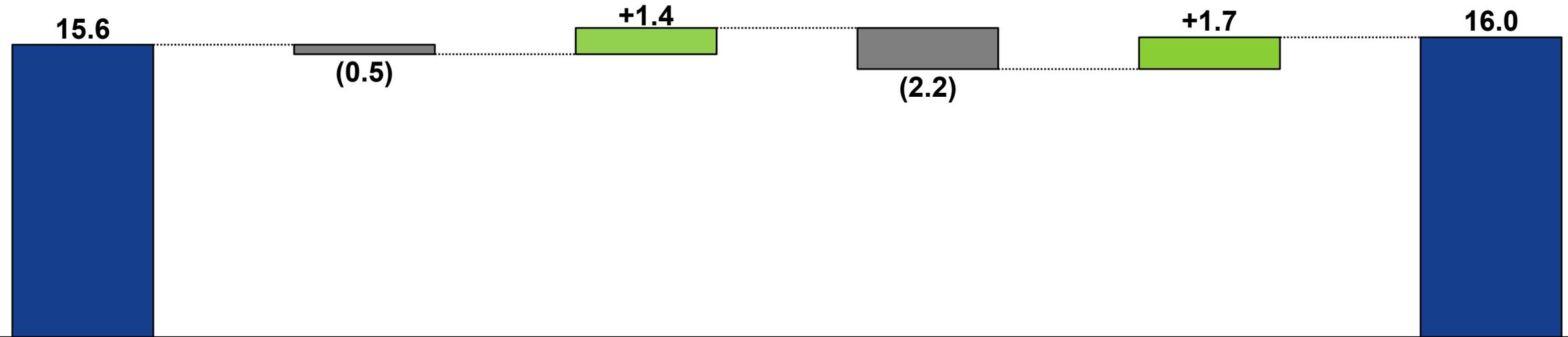
| Breakdown of non-operating income and expenses | | Non-operating income | 3.9 |
|--|--|--|-------|
| | | Non-operating expenses | (3.2) |
| | | Extraordinary income/loss | (5.4) |
| | | Corporation taxes | (4.9) |
| | | Profit attributable to non-controlling interests | 1.0 |

| Breakdown of ordinary income | | Net sales | Operating income |
|------------------------------|--|-----------|------------------|
| | | 0.5 | 0.1 |
| | | 0.15 | 0.05 |
| | | 3.3 | 1.1 |

I. Results for 3Q FY03/2026(Factors behind Changes in Operating Income)

Factors behind Changes in Operating Income (YoY)

(Unit: JPY B)



3Q FY03/2025

FX impact

Added value

Personnel expenses

Expenses

3Q FY03/2026

| | |
|-------------------------------|------|
| Impact on net sales | +1.7 |
| Impact on material cost ratio | -0.3 |

| | |
|---|------|
| Increase in wages and salaries | -1.3 |
| Increase in retirement benefit expenses, etc. | -0.6 |

| | |
|-------------------------------|------|
| Decrease in depreciation | +1.4 |
| Decrease in logistics costs | +0.8 |
| Increase in warranty expenses | -0.7 |

I. Results for 3Q FY03/2026 (by Segment)

(Unit: JPY B)

| | 3Q FY03/2025 | | | 3Q FY03/2026 | | | Change in operating income (B-A) | Operating income YoY (B/A) |
|---|--------------|----------------------|------------------|--------------|----------------------|------------------|----------------------------------|----------------------------|
| | Net sales | Operating income (A) | Operating margin | Net sales | Operating income (B) | Operating margin | | |
| Transportation equipment-related operations | 240.7 | 13.8 | 5.8% | 234.5 | 13.5 | 5.8% | -0.3 | 97.6% |
| Information service operations | 11.7 | 1.1 | 9.9% | 15.2 | 1.9 | 12.5% | 0.7 | 162.5% |
| Other operations | 4.8 | 0.5 | 11.9% | 3.9 | 0.6 | 16.4% | 0.0 | 111.4% |
| Total | 257.3 | 15.6 | 6.1% | 253.6 | 16.0 | 6.3% | 0.4 | 102.9% |

| | |
|---|--|
| Transportation equipment-related operations | <ul style="list-style-type: none"> Despite the sustained robust sales of motorcycles, lower automobile sales and higher labor costs resulting from wage increases led to a decline in sales and profit. |
| Information service operations | <ul style="list-style-type: none"> Due to steady growth in the public project segment and social and industrial project segment, there was an increase in sales and profit. |

I. Results for 3Q FY03/2026 (by Region)

In Japan, despite the favorable performance of information service operations, profit declined due to lower sales, higher personnel costs, and the impact of exchange rates in transportation equipment-related operations.

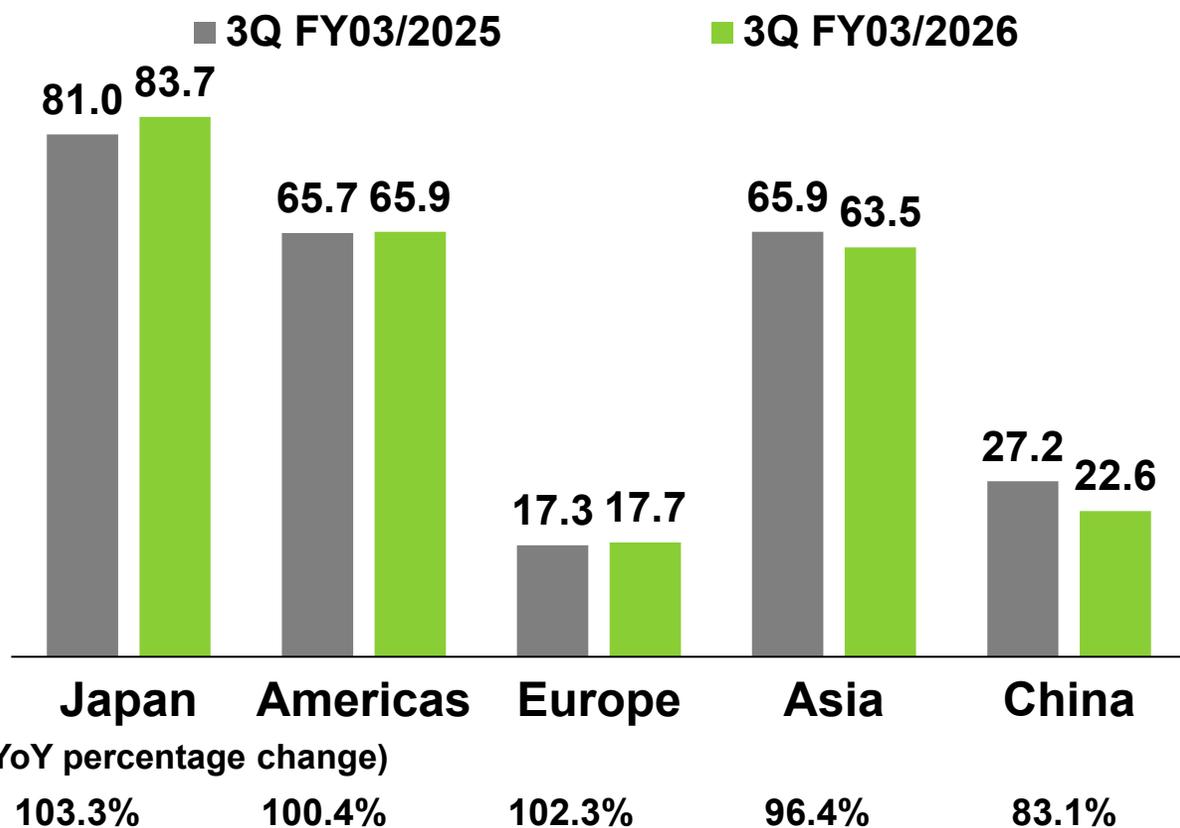
The Americas showed an increase in sales and profits due to robust motorcycle sales in South America despite the impact of U.S. tariffs.

In Asia, while the impact of lower sales at major customers led to a decline in sales in Vietnam, other areas sustained their robust level of sales, resulting in a decrease in sales but an increase in profit for the region.

China experienced a decline in sales due to sluggish sales activity at Japanese automakers. However, profit increased due to a reduction in fixed costs.

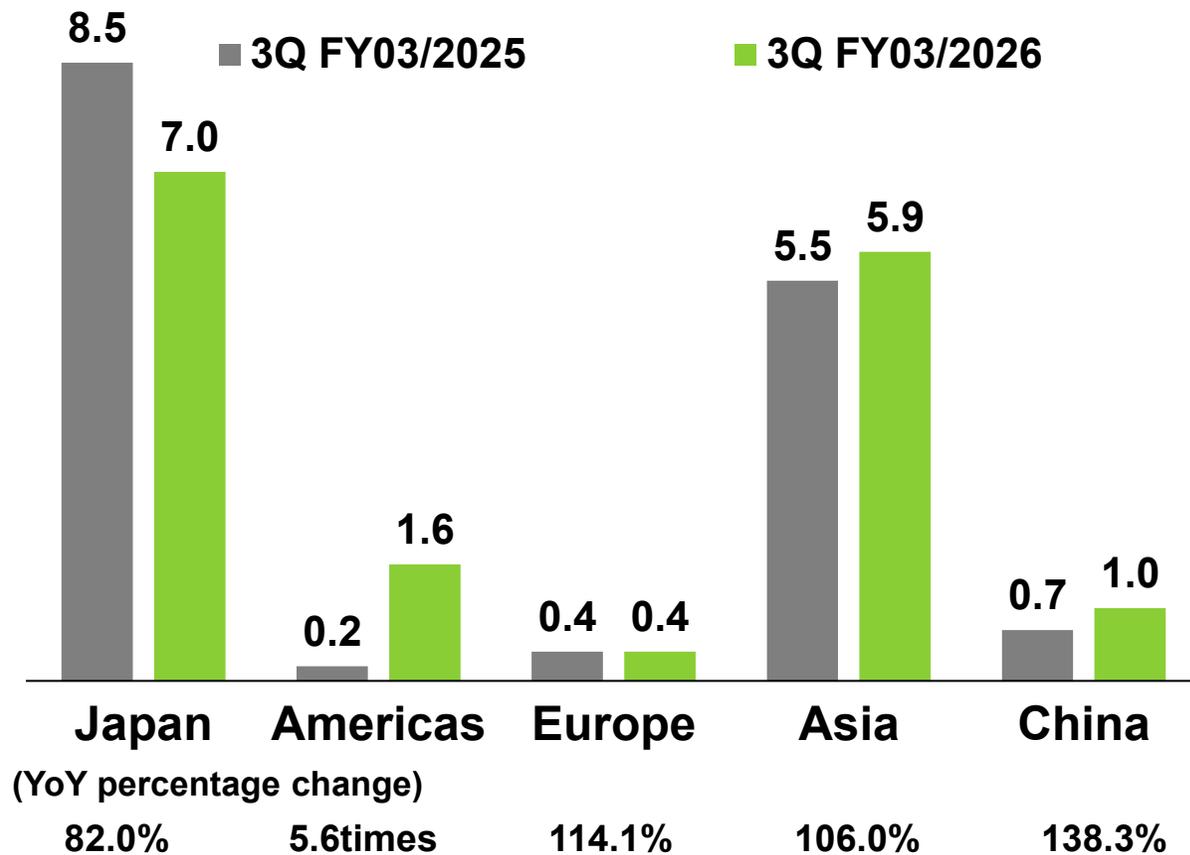
[Net Sales by Region]

(Unit: JPY B)



[Operating Income by Region]

(Unit: JPY B)



I. Results for 3Q FY03/2026 (by Customer)

| | 3Q FY03/2025 | | 3Q FY03/2026 | | Change | YoY percentage change |
|--------------------------|--------------|---------------------------|--------------|---------------------------|-------------|-----------------------|
| | Net sales | Percentage of total sales | Net sales | Percentage of total sales | | |
| Honda | 104.6 | 41.8% | 107.2 | 43.8% | +2.6 | 102.5% |
| Automobile | 43.6 | 17.4% | 43.0 | 17.6% | -0.6 | 98.6% |
| Motorcycle | 61.0 | 24.4% | 64.2 | 26.2% | +3.2 | 105.3% |
| Nissan Motor | 11.9 | 4.8% | 11.1 | 4.5% | -0.8 | 93.3% |
| Suzuki | 7.8 | 3.1% | 7.8 | 3.2% | +0.0 | 100.0% |
| Mazda | 7.6 | 3.0% | 6.7 | 2.7% | -0.9 | 88.2% |
| SUBARU | 5.9 | 2.4% | 4.9 | 2.0% | -1.0 | 83.1% |
| Mitsubishi Motors | 3.2 | 1.3% | 3.1 | 1.3% | -0.1 | 96.9% |
| Toyota Group | 2.5 | 1.0% | 2.8 | 1.2% | +0.3 | 112.0% |
| Renault | 3.2 | 1.3% | 3.4 | 1.4% | +0.2 | 106.3% |
| VW Group | 4.8 | 1.9% | 2.0 | 0.8% | -2.8 | 41.7% |
| Other OEMs | 34.2 | 13.7% | 32.1 | 13.1% | -2.1 | 93.9% |
| Tier N | 64.3 | 25.7% | 63.7 | 26.0% | -0.6 | 99.1% |
| Total | 250.0 | | 244.8 | | -5.2 | 97.9% |

* Sales figures by customer are used internally for management of the transportation equipment-related operations and do not match the consolidated segment figures.

I. Results for 3Q FY03/2026 (by Business)

(Unit: JPY B)

| | 3Q FY03/2025 | | 3Q FY03/2026 | | Change | YoY percentage change |
|----------------------------------|--------------|---------------------------|--------------|---------------------------|-------------|-----------------------|
| | Net sales | Percentage of total sales | Net sales | Percentage of total sales | | |
| Automobile | 143.4 | 57.4% | 134.8 | 55.1% | -8.6 | 94.0% |
| Motorcycle | 77.1 | 30.8% | 80.5 | 32.9% | +3.4 | 104.4% |
| Electrification solutions | 29.5 | 11.8% | 29.5 | 12.0% | +0.0 | 100.0% |
| Total | 250.0 | | 244.8 | | -5.2 | 97.9% |

* Sales figures by business are used internally for management of the transportation equipment-related operations and do not match the consolidated segment figures.

I. Results for 3Q FY03/2026 (Consolidated Balance Sheet)

| | | Mar 31, 2025 | Dec 31, 2025 | Change | | | Mar 31, 2025 | Dec 31, 2025 | Change |
|--------------------|-------------------------------|---------------------------|-----------------|--------------|-------------|---|-------------------------|-----------------|--------------|
| Current assets | Cash and deposits | 97.9 | 101.3 | 3.3 | Liabilities | Trade payables | 23.6 | 23.6 | -0.0 |
| | Accounts receivable | 48.5 | 48.5 | 0.0 | | Other | 47.3 | 46.8 | -0.5 |
| | Inventories | 50.5 | 56.3 | 5.8 | | Interest-bearing debt(*) | 151.5 | 144.5 | -7.0 |
| | Other | 13.6 | 13.6 | 0.0 | | | 222.6 | 214.9 | -7.6 |
| | Current assets | 210.6 | 219.9 | 9.2 | | Shareholders' equity | 74.7 | 82.4 | 7.6 |
| Non-current assets | Property, plant and equipment | 83.8 | 78.2 | -5.6 | | Accumulated comprehensive income | 20.9 | 28.2 | 7.3 |
| | Intangible assets | 3.1 | 2.3 | -0.7 | | Total shareholders' equity | 95.6 | 110.6 | 14.9 |
| | Other | 35.8 | 37.9 | 2.1 | | Non-controlling interests | 15.1 | 12.8 | -2.3 |
| | | Non-current assets | 122.8 | 118.5 | -4.3 | | Total net assets | 110.8 | 123.4 |
| | Total assets | 333.5 | 338.4 | 4.9 | | Total liabilities and net assets | 333.5 | 338.4 | 4.9 |

Exchange rates

(Unit: JPY)

| Currency | Mar 31, 2025 | Dec 31, 2025 |
|----------|--------------|--------------|
| USD | 149.53 | 156.51 |
| EUR | 162.06 | 184.26 |
| CNY | 20.54 | 22.36 |

(*) Borrowings + Bonds payable (excluding leases)

| Indicators | Mar 31, 2025 | Dec 31, 2025 |
|---------------|--------------|--------------|
| Equity ratio | 28.7% | 32.7% |
| Net D/E ratio | 0.6 | 0.4 |

I. Results for 3Q FY03/2026 (Consolidated Cash Flow)

| | | 3Q FY03/2025 | 3Q FY03/2026 | Change |
|--|--|---------------|---------------|-------------|
| CF from operating activities | Profit before income taxes | 14.6 | 11.2 | -3.3 |
| | Depreciation | 11.8 | 10.2 | -1.6 |
| | Decrease (increase) in trade receivables | 3.1 | 2.3 | -0.8 |
| | Decrease (increase) in inventories | (3.0) | (3.5) | -0.4 |
| | Increase (decrease) in trade payables | 0.2 | (1.9) | -2.1 |
| | Other | (2.5) | (0.0) | 2.5 |
| | Total | 24.1 | 18.2 | -5.9 |
| CF from investing activities | Purchase of non-current assets | (5.1) | (8.0) | -2.8 |
| | Other | 1.9 | 0.9 | -0.9 |
| | Total | (3.2) | (7.1) | -3.8 |
| | | 20.8 | 11.0 | -9.7 |
| CF from financing activities | Increase (decrease) in short-term borrowings | (10.5) | (7.5) | 3.0 |
| | Other | (13.8) | (3.2) | 10.6 |
| | Total | (24.4) | (10.8) | 13.6 |
| Foreign currency translation adjustment | | 1.4 | 2.7 | 1.2 |
| Net increase (decrease) in cash and cash equivalents | | (2.2) | 2.9 | 5.1 |

- I. Results for 3Q FY03/2026
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- VI. Appendix

II. Revision of Forecast for FY03/2026

Despite continued to decline in sales in the China, motorcycle operations in Asia and South America, together with information service-related operations, performed favorably. Net sales, operating income, ordinary income, and profit attributable to owners of parent are all expected to exceed the previously announced full-year forecast. For that reason, the Company will revise its forecast.

(Unit: JPY B)

| | 3Q FY03/ 2026 | Full-year forecast | | | Change (B-A) |
|------------------|------------------|--------------------|--------------------------|-------------------------|-----------------|
| | | Initial forecast | Previous revision (A) | Updated revision (B) | |
| Net sales | 253.6 | 340.0 | 320.0 | 340.0 | +20.0 |
| Operating income | 16.0 | 18.0 | 16.0 | 20.0 | +4.0 |
| Operating margin | 6.3% | 5.3% | 5.0% | 5.9% | +0.9pts |
| Ordinary income | 16.7 | 15.0 | 15.0 | 20.0 | +5.0 |
| Profit (*) | 7.3 | 10.0 | 8.0 | 9.0 | +1.0 |

(*) Profit attributable to owners of parent

Exchange rates

(Unit: JPY)

| Currency | Initial forecast for FY03/2026 | Revised forecast for FY03/2026 |
|----------|-----------------------------------|-----------------------------------|
| USD | 140.00 | 150.00 |
| EUR | 160.00 | 175.00 |
| CNY | 20.00 | 21.00 |

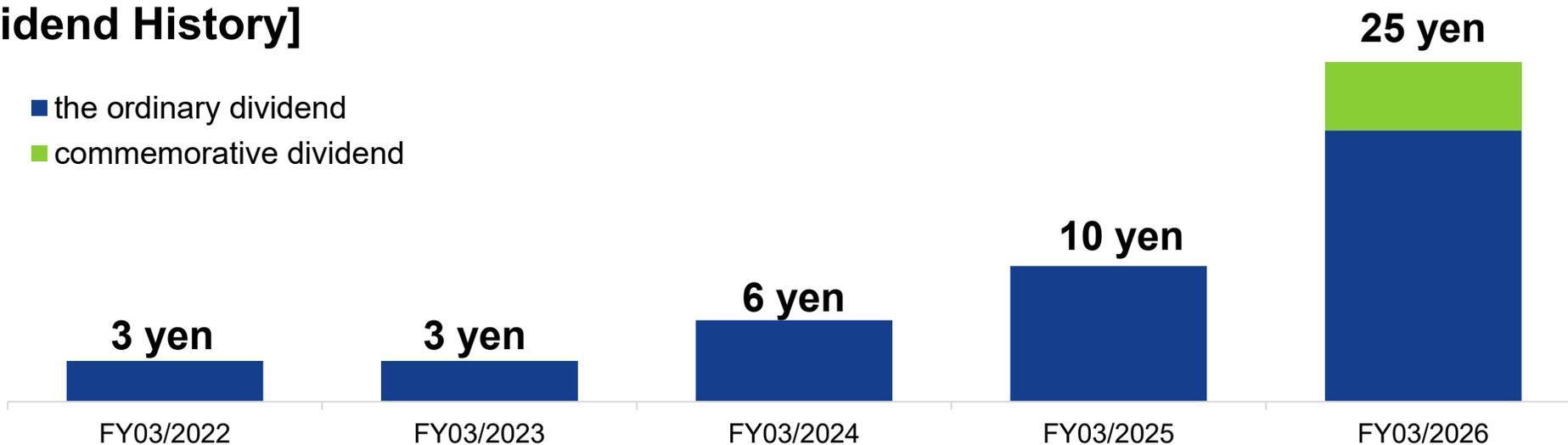
- I. Results for 3Q FY03/2026
- II. Revision of Forecast for FY03/2026
- III. Revision of FY03/2026 Dividend Forecast and Distribution of Commemorative Dividend**
- IV. Topics
- V. Installation Status of Company Products
- VI. Appendix

III. Revision of FY03/2026 Dividend Forecast

Given that the Medium-Term Management Plan is progressing with greater steadiness, the Company will increase its ordinary dividend by 5.00 yen per share over the Initial forecast. Furthermore, to mark its 80th anniversary on June 1, 2026, the Company plans to distribute a commemorative dividend of 5.00 yen per share in the form of an "80th Anniversary Commemorative Dividend" to express its gratitude for shareholders' continued support.

| [Dividend Forecast] | 2nd quarter-end | Year-end | Commemorative dividend | Total |
|----------------------|-----------------|-----------|------------------------|-----------|
| FY03/2025 | 0.00 yen | 10.00 yen | - | 10.00 yen |
| FY03/2026 (forecast) | 0.00 yen | 15.00 yen | - | 15.00 yen |
| FY03/2026 (revised) | 0.00 yen | 20.00 yen | 5.00 yen | 25.00 yen |

[Dividend History]

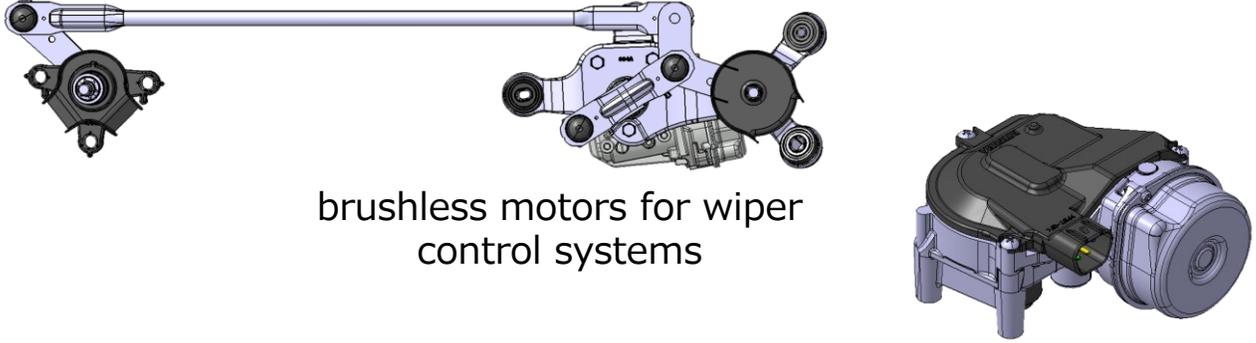


- I. Results for 3Q FY03/2026
- II. Revision of Forecast for FY03/2026
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- IV. Topics**
- V. Installation Status of Company Products
- VI. Appendix

IV. Topics

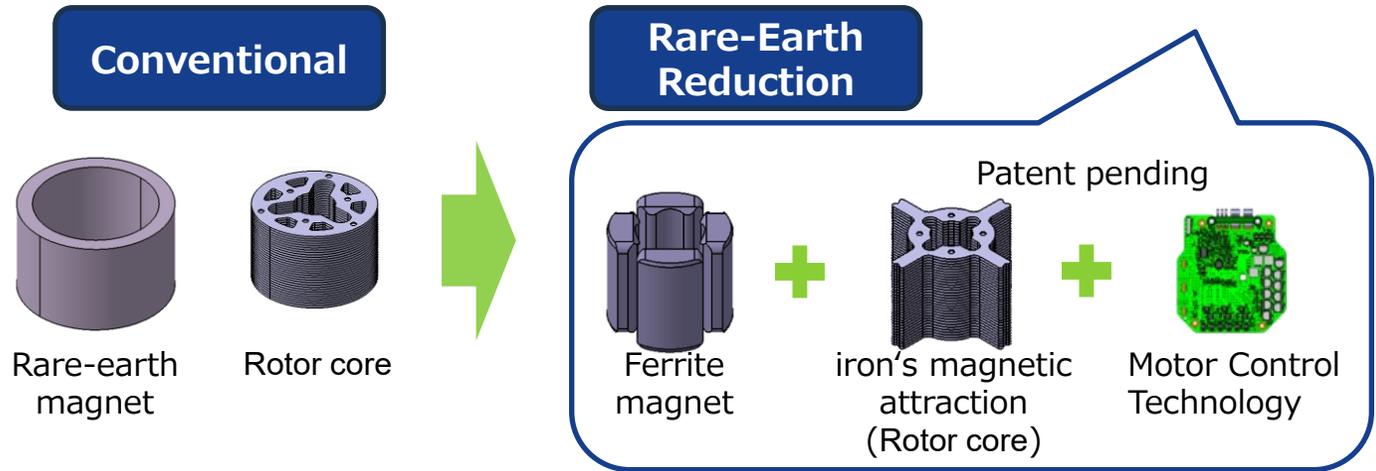
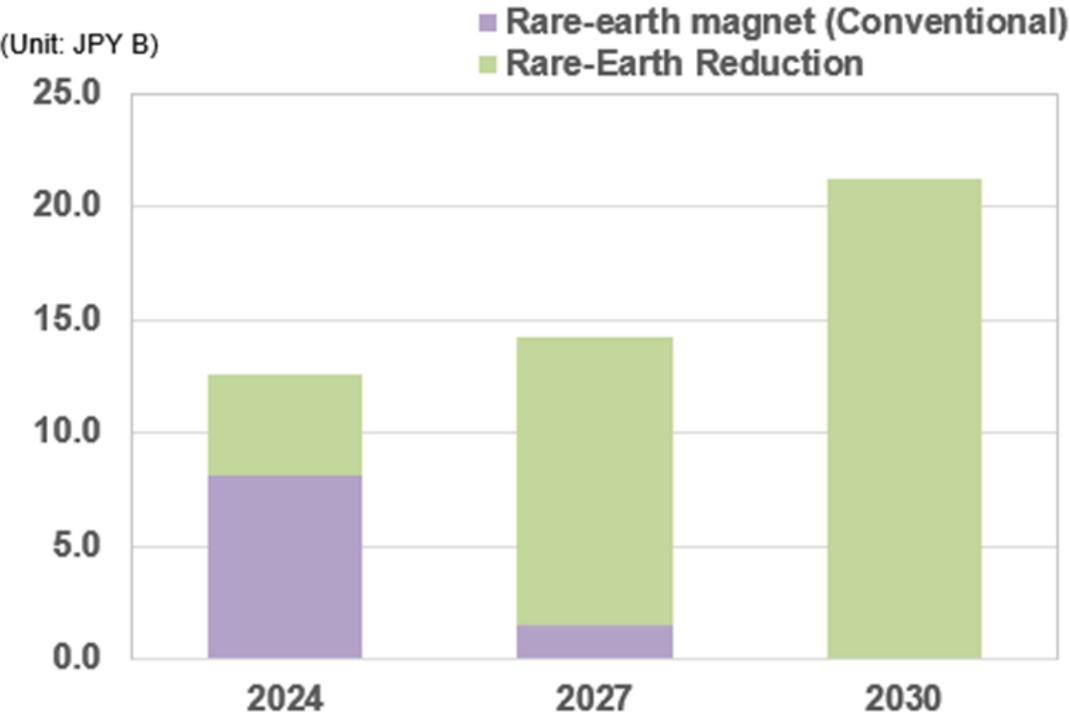
Introduction to Case Studies on Rare-Earth Reduction Initiatives

- Mitsuba's proprietary technology for small-to-medium output control motors utilizes “low-performance ferrite magnets” and “iron's magnetic attraction” to achieve performance nearly equivalent to rare-earth motors.
- Mass production of brushless motors for wiper control systems commenced in 2023.
- We plan to expand applications to “thermal management products” and “xEV auxiliary control motors” going forward.



brushless motors for wiper control systems

Sales Trends for Wiper Control Brushless Motors



EV Drive System: Commencing Pre-Production and Delivery

- As the first product in the “EV Drive System” lineup, we have commenced pre-production and delivery of drive motors for KG Motors' small mobility robot "mibot“.
- Going forward, while continuing deliveries for “mibot,“ we will shift production lines to our main target market, India, and further accelerate sales expansion locally.

* “mibot” will be available for purchase starting December 2025.



EV drive system
(motor)



KG Motors' small mobility robot
"mibot"

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- V. Installation Status of Company Products**
- VI. Appendix

V. Mitsuba Products at Work

(Some Models Announced from July to December 2025)

| | Manufacturer | Model | Mitsuba products installed |
|-----|--------------|---|---|
| NEW | Suzuki | e VITARA  | Front wiper system, Rear wiper system |
| | Honda | PRELUDE  | Washer system, Power window motor, Relay Horn, Fan motor, ETC motor |
| FMC | SUBARU | OUTBACK  | Rear wiper system, Washer system, Relay Fan motor |
| | Nissan | ROOX  | Front wiper system, Rear wiper system Power window motor |
| | Mitsubishi | DELICA mini  | Front wiper system, Rear wiper system |
| | Mitsubishi | eK space  | Front wiper system, Rear wiper system Power window motor |

*Photos are posted with permission of manufacturers.

Models in bold blue letters indicate new products/new entry.

V. Mitsuba Products at Work

(Some Models Announced from July to December 2025)

| | Manufacturer | Model | Mitsuba products installed |
|-----|--------------|----------------|---|
| NEW | Honda | H'ness |  AC generator, Fuel pump module, Relay |
| | Suzuki | GSX-8T |  LED turn signal lamp system, Starter motor |
| | Honda | CB1000F |  LED turn signal lamp system, Starter motor Transmission shift motor |
| FMC | Kawasaki | Z900SE |  LED turn signal lamp system, Starter motor |

*Photos are posted with permission of manufacturers.

Models in bold blue letters indicate new products/new entry.

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- IV. Topics
- V. Installation Status of Company Products
- VI. Appendix**

VI. Appendix: Results for 3Q FY03/2026 (Trend by Region)

(Unit: JPY B)

| | FY03/2025 | | | | FY03/2026 | | | | YoY change (C/A) | QoQ change (C/B) |
|-------------------------------|--------------|-------------|--------------|--------------|-------------|-------------|-------------|----|------------------|------------------|
| | 1Q | 2Q | 3Q (A) | 4Q | 1Q | 2Q (B) | 3Q (C) | 4Q | | |
| Net sales total | 84.4 | 86.2 | 86.6 | 91.9 | 80.6 | 86.6 | 86.3 | | 99.7% | 99.6% |
| Japan | 24.4 | 27.5 | 29.1 | 33.0 | 25.7 | 27.6 | 30.3 | | 104.2% | 109.7% |
| Americas | 23.8 | 21.6 | 20.2 | 24.4 | 22.1 | 23.9 | 19.8 | | 98.3% | 83.1% |
| Europe | 6.5 | 5.6 | 5.1 | 5.9 | 5.7 | 5.7 | 6.2 | | 121.9% | 108.2% |
| Asia | 20.5 | 23.0 | 22.2 | 21.1 | 19.4 | 22.0 | 22.0 | | 98.8% | 99.7% |
| China | 8.9 | 8.4 | 9.8 | 7.2 | 7.6 | 7.2 | 7.8 | | 79.5% | 108.6% |
| Operating income total | 4.4 | 5.7 | 5.3 | 5.3 | 4.6 | 5.2 | 6.1 | | 114.7% | 115.9% |
| Japan | 2.0 | 3.1 | 3.3 | 2.4 | 1.8 | 2.2 | 2.9 | | 88.6% | 131.3% |
| Americas | 0.3 | 0.3 | (0.4) | 0.4 | 0.5 | 0.5 | 0.5 | | - | 96.4% |
| Europe | 0.4 | 0.1 | (0.1) | (0.0) | 0.0 | 0.2 | 0.1 | | - | 70.3% |
| Asia | 1.9 | 1.9 | 1.7 | 2.1 | 1.8 | 2.0 | 2.0 | | 115.2% | 97.6% |
| China | (0.2) | 0.2 | 0.7 | 0.3 | 0.3 | 0.1 | 0.4 | | 60.3% | 2.5times |

* Operating Income by region is the value prior to the elimination of intersegment transactions.

VI. Appendix: Results for 3Q FY03/2026 (Trend by Customer)

| | FY03/2025 | | | | FY03/2026 | | | | YoY change (C/A) | QoQ change (C/B) |
|--------------------------|-------------|-------------|-------------|-------------|-------------|-------------|-------------|----|------------------|------------------|
| | 1Q | 2Q | 3Q(A) | 4Q | 1Q | 2Q(B) | 3Q(C) | 4Q | | |
| Honda | 33.6 | 35.3 | 35.7 | 37.2 | 33.6 | 37.1 | 36.5 | | 102.2% | 98.4% |
| Automobile | 14.8 | 14.3 | 14.5 | 14.8 | 13.7 | 14.9 | 14.4 | | 99.3% | 96.6% |
| Motorcycle | 18.8 | 21.0 | 21.2 | 22.4 | 19.9 | 22.2 | 22.1 | | 104.3% | 99.6% |
| Nissan Motor | 4.1 | 3.8 | 4.0 | 3.9 | 3.5 | 3.7 | 4.0 | | 100.0% | 108.1% |
| Suzuki | 2.7 | 2.6 | 2.5 | 2.4 | 2.4 | 2.6 | 2.8 | | 112.0% | 107.7% |
| Mazda | 2.6 | 2.5 | 2.5 | 2.6 | 2.1 | 2.2 | 2.4 | | 96.0% | 109.1% |
| SUBARU | 2.1 | 1.9 | 1.9 | 2.0 | 2.1 | 1.8 | 0.9 | | 47.4% | 50.0% |
| Mitsubishi Motors | 1.0 | 1.1 | 1.1 | 1.2 | 1.0 | 1.0 | 1.0 | | 90.9% | 100.0% |
| Toyota Group | 0.6 | 0.9 | 1.0 | 0.9 | 0.9 | 0.9 | 1.0 | | 100.0% | 111.1% |
| Renault | 1.0 | 1.1 | 1.1 | 1.1 | 1.0 | 1.1 | 1.2 | | 109.1% | 109.1% |
| VW Group | 1.9 | 1.6 | 1.3 | 1.1 | 0.8 | 0.6 | 0.7 | | 53.9% | 116.7% |
| Other OEMs | 11.9 | 11.3 | 11.0 | 11.2 | 10.3 | 10.6 | 11.2 | | 101.8% | 105.7% |
| Tier N | 21.2 | 21.5 | 21.6 | 21.4 | 21.0 | 21.5 | 21.2 | | 98.1% | 98.6% |
| Total | 82.7 | 83.6 | 83.7 | 85.0 | 78.7 | 83.1 | 83.0 | | 99.2% | 99.9% |

* Sales figures by customer are used internally for management of the transportation equipment-related operations and do not match the consolidated segment figures.

VI. Appendix: Results for 3Q FY03/2026 (Trend by Business)

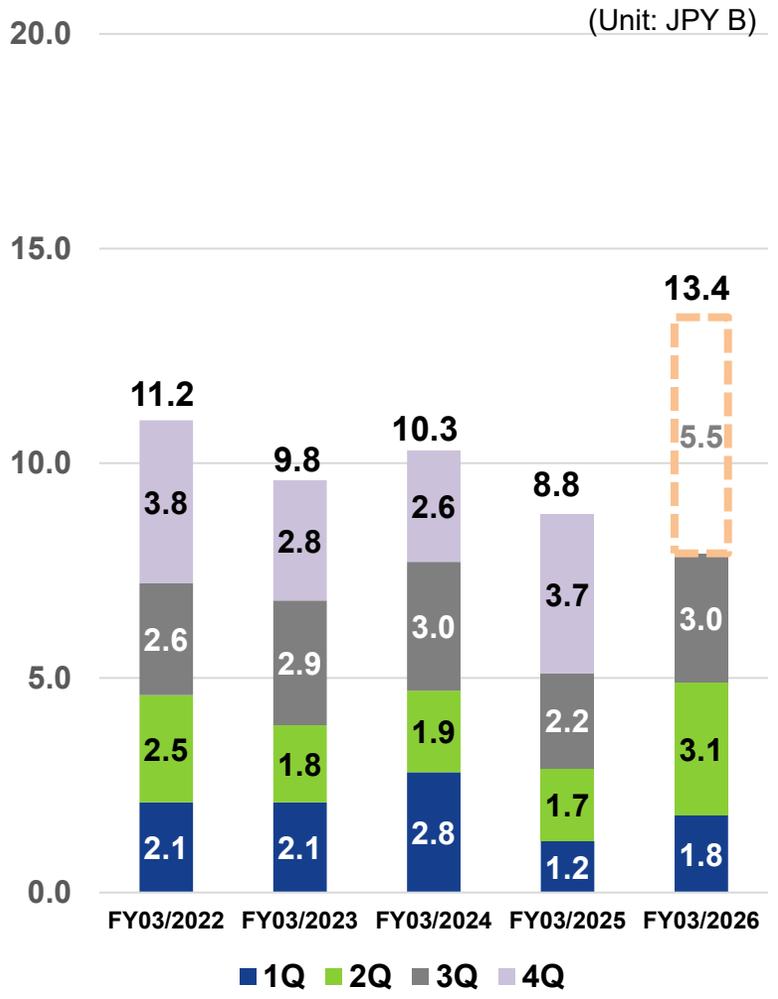
(Unit: JPY B)

| | FY03/2025 | | | | FY03/2026 | | | | YoY change (C/A) | QoQ change (C/B) |
|----------------------------------|-----------|------|--------|------|-----------|--------|--------|----|------------------|------------------|
| | 1Q | 2Q | 3Q (A) | 4Q | 1Q | 2Q (B) | 3Q (C) | 4Q | | |
| Automobile | 48.5 | 47.6 | 47.3 | 47.5 | 43.8 | 45.4 | 45.6 | | 96.4% | 100.4% |
| Motorcycle | 24.5 | 26.3 | 26.3 | 27.4 | 25.2 | 27.4 | 27.9 | | 106.1% | 101.8% |
| Electrification solutions | 9.7 | 9.7 | 10.1 | 10.1 | 9.7 | 10.3 | 9.5 | | 94.1% | 92.2% |
| Total | 82.7 | 83.6 | 83.7 | 85.0 | 78.7 | 83.1 | 83.0 | | 99.2% | 99.9% |

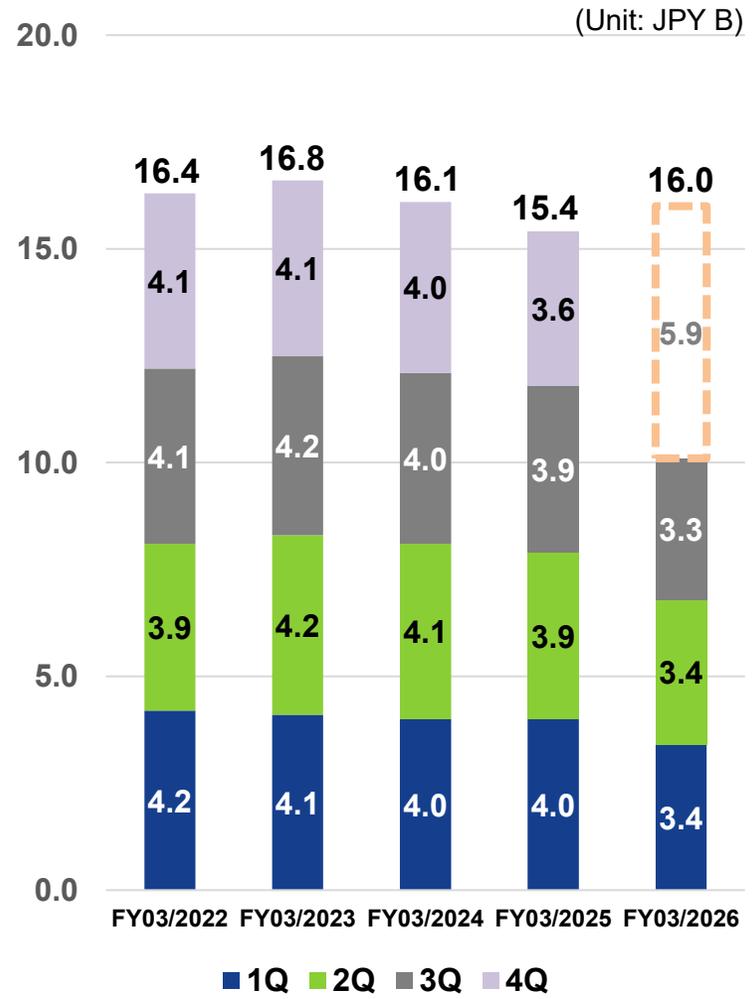
* Sales figures by business are used internally for management of the transportation equipment-related operations and do not match the consolidated segment figures.

VI. Appendix: FY03/2026 (Capital Expenditures, Depreciation, and R&D Expenses)

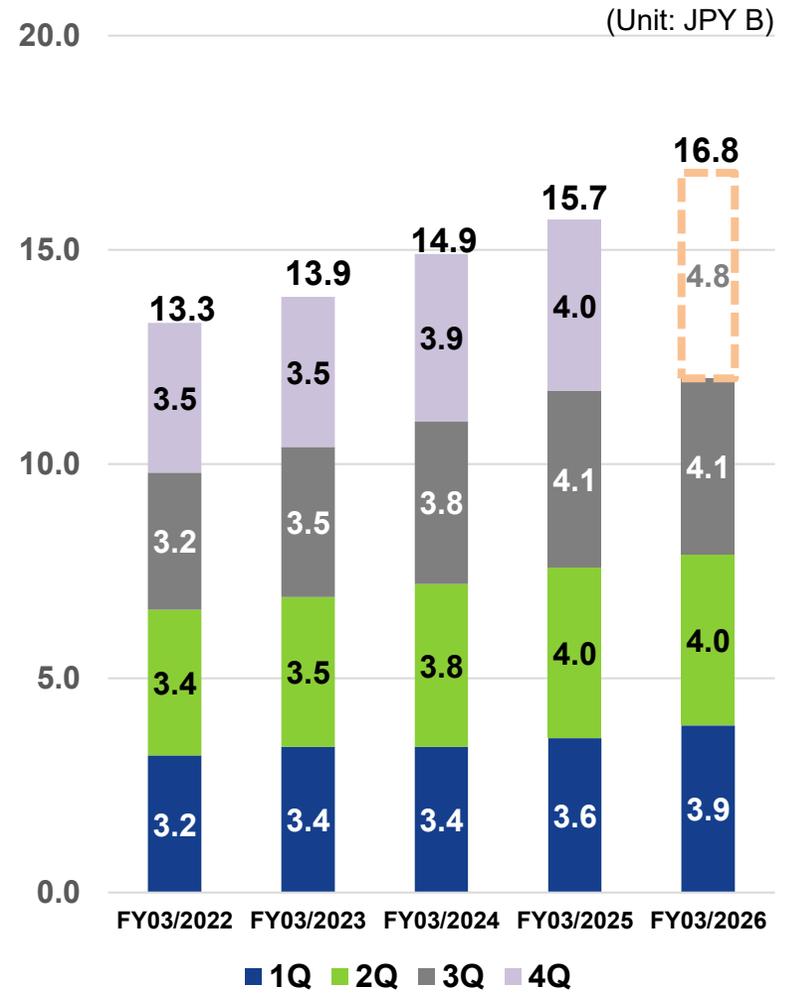
Capital Expenditures



Depreciation

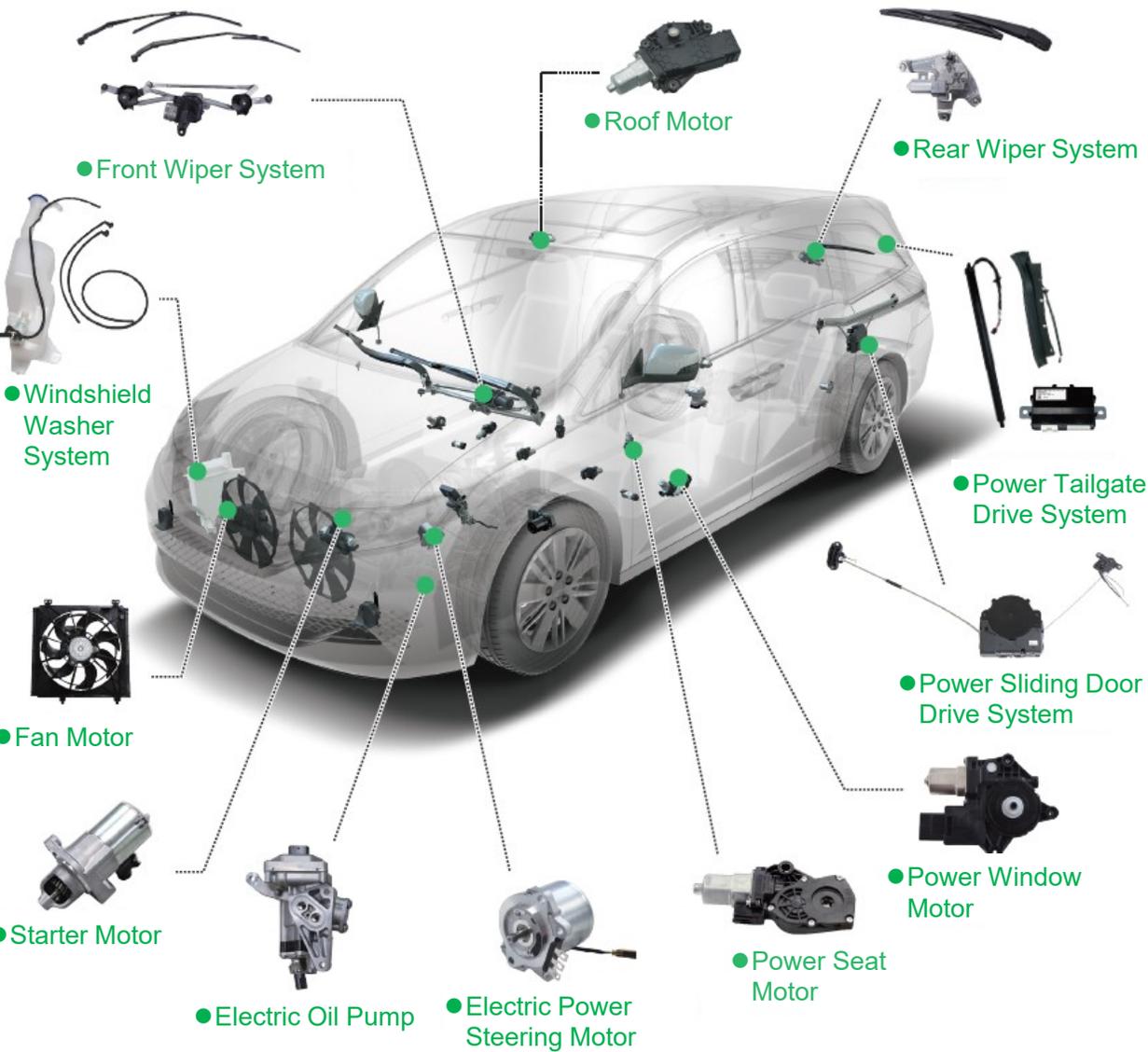


R&D Expenses

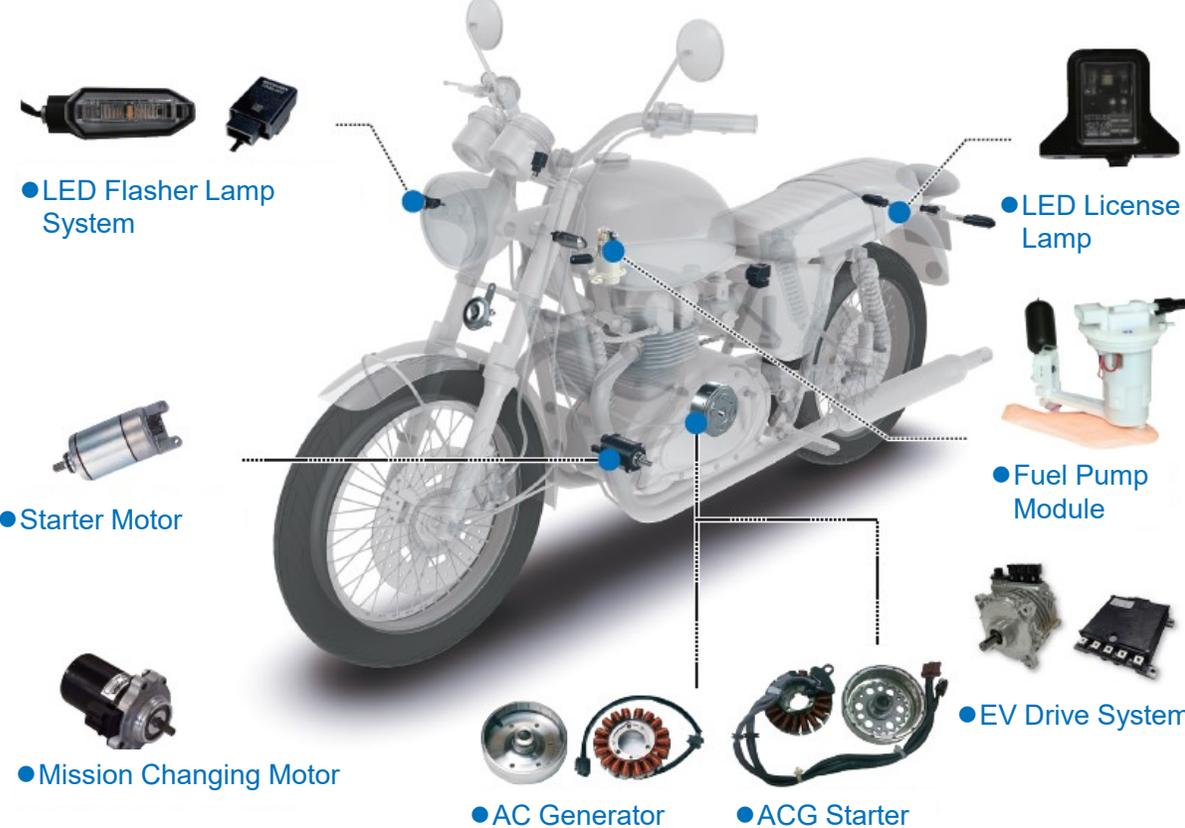


VI. Appendix: Product Introductions

Automotive Products



Motorcycle Products



Micro Mobility Products





VI. Appendix: Special Virtual Exhibition Website

[Virtual Exhibition | Mitsuba Corporation \(https://www.mitsuba.co.jp/en/vpep/\)](https://www.mitsuba.co.jp/en/vpep/)



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~ End of Presentation ~